Telemedicine Support for Maternal and Newborn Health

2007-2019

PROJECT IMPLEMENTATION OUTCOME FACT SHEET
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<th>Institution/Position</th>
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<td>Deck Officer, MOFEA, Luxembourg</td>
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<td>Desk Officer, LuxDev</td>
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<td>Head of Mission, Luxembourg Embassy in Beijing, China</td>
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<td>Midwifery Program Coordinator, University of Michigan, USA</td>
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<td>Basel University Hospital, and Swiss Surgical Team</td>
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<td>President of ISUOG and his team</td>
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<td>Consultant, Department of Obstetrics &amp; Gynaecology, Queen Mary Hospital</td>
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About Telemedicine Project
2007-2019

PROJECT NAME

PROJECT GOAL
Maternal and newborn health is improved through the health technology innovation in Mongolia

PROJECT DURATIONS
12 years (2007-2019)

PROJECT TOTAL BUDGET
USD 7,100,181
  • Luxembourg Government: USD 5.0 M
  • UNFPA Mongolia: USD 1.6 M
  • Mongolian Government: USD 500 K (in kind)

EXECUTING AGENCY
UNFPA Mongolia Country Office

IMPLEMENTING PARTNERS
• Ministry of Health of Mongolia (MOH)
• National Center for Maternal and Child Health (NCMCH)
• Ulaanbaatar (UB) City Health Department
• National Center for Health Development
• Mongolian National University of Medical Sciences
• All 21 provincial hospitals, three maternity hospitals of UB and maternity wards of two remote UB districts

PROJECT OBJECTIVES
• Establishing a nationwide network of consulting services
• Empowering physicians and specialists and sharing knowledge
• Creating a multi-disciplinary expert team consultation at the NCMCH

DIRECT BENEFICIARIES
• Women of reproductive age
• Professionals working at the NCMCH and provincial and district hospitals, including midwives
• Patients, particularly pregnant women, mothers, newborn and young people

PROJECT MAIN ACTIVITIES

<table>
<thead>
<tr>
<th>MoH</th>
<th>Tertiary level of care - NCMCH</th>
<th>Secondary level of care - Provinces</th>
</tr>
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<tbody>
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<td></td>
<td>National Center of Excellence through introduction of international Best Practices</td>
<td>21 Provincial hospitals - Improvement of local case management through capacity development</td>
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</tbody>
</table>

BUDGET CATEGORIES (IN USD)

Quick Facts

1923 Total Cases Consulted via Telemedicine
25 Number of credited E-Learning modules
24 Fully functional emergency obstetrics care (EMOC) drilling units and simulation laboratories
3 International Project Publications

WINNER
of prestigious United Nations Public Service Award (UNPSA) in 2017
Overall Impact

M A T E R N A L  M O R T A L I T Y  R E D U C T I O N

<table>
<thead>
<tr>
<th>Year</th>
<th>Maternal Mortality Rate per 100,000 Live Births*</th>
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<tbody>
<tr>
<td>2009</td>
<td>85.4</td>
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<td>2010</td>
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<td>2011</td>
<td>82.2</td>
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<td>2012</td>
<td>80.8</td>
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<td>2013</td>
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<td>2015</td>
<td>78.3</td>
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<td>2016</td>
<td>77.3</td>
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<tr>
<td>2017</td>
<td>76.2</td>
</tr>
<tr>
<td>2018</td>
<td>75.1</td>
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MDG Target: 50

Project provided essential equipment, training of service providers and teleconsultation facility. These have all contributed to the reduction of maternal mortality in Mongolia.

ACHIEVING 2015 MDG

Mongolia is one of 9 countries in the world that achieved 2015 MDG (Millennium Development Coal) target of reducing maternal mortality ratio by 75% compared to baseline.

NEONATAL MORTALITY REDUCTION

<table>
<thead>
<tr>
<th>Year</th>
<th>Neonatal Mortality Rate per 1,000 Live Births *</th>
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<tbody>
<tr>
<td>2010</td>
<td>11.2</td>
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<td>2011</td>
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<td>2012</td>
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<td>2013</td>
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<td>2014</td>
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<td>2017</td>
<td>8.3</td>
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<td>2018</td>
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</table>

One of the components of the project was improving the capacity to provide quality services for newborn. With implementation of new technical guidelines and training of new born experts, it contributed to the reduction of neonatal mortality rate.

PERINATAL MORTALITY REDUCTION

<table>
<thead>
<tr>
<th>Year</th>
<th>Perinatal Mortality Rate per 1,000 Births *</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>16.9</td>
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<tr>
<td>2011</td>
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<td>2012</td>
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Improved case management and diagnostic services in pregnancy at local and tertiary level hospitals contributed to reduction of perinatal mortality rate.

National Health

National Policy

National policies were introduced and/or modified to ensure the sustainability of the Telemedicine Project.

TELECONSULTATION REGULATION

NCMCH and MoH introduced new regulations to support the MnObstetrics software and emergency teleconsultation network. The regulations provide protection of patient information as well as encouraging communication between medical professionals at central and peripheral levels.

The format of documentation of teleconsultations has been approved by Health Minister’s order (A385, 2019), which has to be attached to the clinical record of a patient.

REVISION OF MIDWIFE JOB DESCRIPTION

In accordance with International Confederation of Midwives, new midwife Job Description has been prepared that strengthens the independence of midwives and their collaborative role with obstetricians.

The scope of midwifery practices has been expanded to include reproductive health care, such as providing contraceptives and examining for early detection of STIs, and cervical and breast cancer. The role of midwife in helping adolescents was also emphasized.

DISTANCE LEARNING

NCMCH became a distance learning center for midwifery and obstetrical services. NCMCH is responsible for ensuring smooth coordination of e-learning courses, while Center for Health Development integrates them into the Continuous Medical Education system and provides online credit to those who participate in online classes.
INCREASES SURVIVAL OF PREMATURE BABIES BY KEEPING THEM IN A CONTROLLED ENVIRONMENT FOR OBSERVATION AND CARE.

NEO-NATAL INCUBATORS

NEO-NATAL INCUBATORS increases survival of premature babies by keeping them in a controlled environment for observation and care.

REPRODUCTIVE MEDICINE UNIT

It is the first public advanced reproductive medicine center to assist women who need infertility treatment, particularly those who cannot afford high-cost private services.

MINIMALLY INVASIVE SURGERY SET

MINIMALLY INVASIVE SURGERY SET allows doctors to operate with endoscopes which provokes less pain and faster recoveries.

CARDIOTOCOGRAPHY (CTG), INTRAPARTUM CONTINUOUS MONITORING SYSTEM

CARDIOTOCOGRAPHY (CTG), INTRAPARTUM CONTINUOUS MONITORING SYSTEM improves intrapartum case management and early detection of fetal and maternal distress during labor.

NASAL CPAP

NASAL CPAP encourages fetal respiratory recovery, with minimal invasion.

DIAGNOSTIC AND TESTING KIT

DIAGNOSTIC AND TESTING KIT With the diagnostic and testing kit for biomedical engineers, the hospitals can now maintain maternal and child health equipment.

ULTRASOUND WITH DOPPLER STUDY

ULTRASOUND WITH DOPPLER STUDY helps make correct evaluation of fetal growth.

HANDS-ON SURGICAL SKILL TRAINING

HANDS-ON SURGICAL SKILL TRAINING was provided to city and rural doctors to improve their skills on gynecological and obstetrics surgeries. Many rural doctors can now perform major surgeries, even those in isolated rural hospitals. As a result, referrals to tertiary level hospitals were significantly reduced, allowing patients to receive quality care in their provinces.

SIMULATION TRAINING

SIMULATION TRAINING improves hands-on skills, clinical decision making skills, case management skills, and team management skills in emergency situations, by setting up an artificial environment that mimics real clinical scenarios. This training is now provided at 22 drilling units and 2 advanced simulation centers.

DISTANCE LEARNING (E-LEARNING) PLATFORM

DISTANCE LEARNING (E-LEARNING) PLATFORM allows rural doctors and midwives to improve their medical knowledge without having to travel for required trainings. Newly adopted distance learning regulations provide online credits or Continuous Medical Education points to those who finish each course. A number of modules for midwives and obstetricians as well as a mobile application version “M-Health” are now available.

"Medicine is a continuous education. Doctors learn throughout their lives."
Telemedicine Project established tele-consultation system which allows the rural doctors and the expert team at NCMCH to work as a team. As of now all 21 provincial hospitals and capital city of Ulaanbaatar are connected. Via telecommunication technology, Ulaanbaatar experts can see patients in remote area and provide specialist advice to those who seek second opinion on the case management.

Telemedicine Project received the prestigious United Nations Public Service Award (UNPSA) garnering 1st place in the category of “Innovation and Excellence in Delivering Health Services.” This was the first UNPSA any UNFPA office won in the past 15 years.

NEW SERVICES

MATERNAL FETAL MEDICINE
By training eight Mongolian doctors under internationally recognized curriculum, Telemedicine Project raised medical experts in maternal fetal medicine and contributed to improving the quality of fetal diagnosis.

MINIMALLY INVASIVE SURGERY
Doctors at regional hospitals can now perform endoscopic surgeries. They improve patient satisfaction and reduces patients’ pain, hospital stay, and chances of complications.

ADVANCED REPRODUCTIVE MEDICINE (ARM)
ARM unit provides infertility treatment to women, particularly those who cannot afford private clinic treatment. The first ever public reproductive medicine unit in the country.

IMPROVED CARE FOR PREMATURE BABIES
With the improved care at Intensive Care Units, the chances of survival of premature babies has greatly increased.

EMERGENCY TELECONSULTATION NETWORK
To support MN Obstetrics platform, emergency tele-consultation network was created between rural hospitals and NCMCH. Now the network is available in the total of 25 hospitals. With high definition camera installed in each consultation room, the system allows patients to get involved in the discussion and doctors to closely observe the patients and their medical records.

TEAM SPIRIT
By establishing teleconsultation system, Telemedicine Project created stronger professional network. Communication and teamwork between the expert team and rural hospitals is greatly improved. The patients are directly benefiting from the enhanced team spirit. Since patient data and information is more easily shared and discussed, when the patients are referred to the NCMCH, the experts are more prepared to receive them and take prompt actions.

MN OBSTETRICS

MnObstetrics

"Telemedicine Project made a real change in the mindset of doctors and quality of care." - Dr. T. Sarantuya
NCMCH
Revision of Midwifery Curriculum

The Midwifery curriculum was revised based on the assistance of a consultant to comply with the current Guidelines of the International Confederation of Midwives and the WHO. The old curriculum had an imbalance of theory and practice hours with the ratio of 85:15. The new revised curriculum offers more emphasis on practice with theory to practice ratio of 60:40.

MOU signed with Michigan University

A partnership agreement (MOU) was signed in 2019 between the School of Nursing and Midwifery, the University of Michigan and the Mongolian National University of Medical Sciences to ensure the continued collaboration for excellence in midwifery education. For the next 5 years the two schools will start the student exchange programme and research projects on midwifery education and quality of services.

Faculty Training by International Experts

To support the implementation of the new curriculum and strengthen the capacity of faculty members, the international exchange program was initiated. With the facilitation of the international consultant, the School of Nursing and Midwifery of the University of Michigan and a WHO collaborating center was selected and agreed for continued collaboration for excellence in midwifery education.

Introduction of New Midwifery Textbooks with Mentoring Programme

The new textbook for midwifery education “Varney’s Midwifery” with Teacher’s Supplement has been adopted as the main resource material for the faculty. In addition, two more books on “Health Assessment” and “Basics in Gynaecology” have been adopted as required by the new curriculum. Mentors from selected Mongolian maternal hospital or National Center for Maternal and Child Health (NCMCH) will assist the midwifery undergraduate students with their studies.

Clinical Skills Lab with Various Midwifery Skill Simulators

Cutting-edge training devices which create life-like learning simulations were provided. With them, midwifery students can develop their skills on obstetrics and newborn care through hands-on experiences. These activities complement the students’ lack of clinical exposure to real cases during undergraduate training.

"The new training tools allow us to practice skills with our hands."
Development of Teleconsultation Network

Throughout Telemedicine Project, the technology for teleconsultations evolved as following:

(1) Phase I (2007-2011)
iPath platform, an open source programme offered by Swiss Surgical Team

(2) Phase II (2012-2016)
Campus Medicus, a commercial platform

(3) Exit Phase (2017-2019)
MnObstetrics, a nationally developed and owned software and Emergency Consultation Network

Emergency Teleconsultation Network

Direct teleconsultation cameras, as part of Emergency Teleconsultation Network, are now installed in all 21 provinces and two remote districts of Ulaanbaatar city, which facilitates live interactions between the specialists and patients in remote areas.

A provincial doctor sharing information via Emergency Teleconsultation Network with NCMCH

A high-definition camera and a screen for emergency teleconsultation system allow experts to closely observe patients’ symptoms and information

National Center for Maternal and Child Health (NCMCH) experts observing a patient in a remote province

A doctor adjusting Emergency Teleconsultation Network camera to share visuals of a patient

“Umnugovi Provincial Hospital and National Center for Maternal and Child Health doctors, we are now working as one team.”